

## Highlight Report – PMO (WY&H LMS Board Meeting)

PAPER G

<b>Project:</b>	<b>West Yorkshire and Humber LMS</b>  PMO: Karen Poole	<b>Reporting Period</b>	15 <sup>th</sup> May 2020 to 5 <sup>th</sup> August 2020
-----------------	--	-------------------------	--

### Summary of Achievements / Highlights:

#### West Yorkshire and Harrogate Health and Care Partnership (WY&H HCP) / Local Maternity System (LMS) Development

- Attendance at the North Region Maternity Transformation Board in May 2020.
- Dr Jackie Clarke joined the LMS Team on 5<sup>th</sup> August as the Clinical Leadership Fellow (CLF) for 2020/2021. Welcome to Jackie.
- Dr Lucy Jackson the existing CLF was successful with her bid for extra hours and will be remaining with the Team for one day a week for the next year.
- The Programme Director has continued to attend national meetings including the National Neonatal Implementation Board, Maternity Pricing Financial Advisory Group and the Maternal Medicine Network.
- LMS Staff continue to support other work during the COVID period, however by September all staff will be back in their posts.
- Working collaboratively with the Y&H Neonatal Operational Delivery Network, Regional LMS's, Specialised Commissioning, Maternity Clinical Network and patients and families to respond to the Neonatal Critical Care Review.
- Initial review of the WY&H LMS Plan has been undertaken with the Heads of Midwifery. The Trust Clinical Leads and Neonatologists will be invited to a meeting to assure the LMS Plan.
- The interim Insight Report on the LMS Staff Survey has been received – the findings were favourable the next steps are NHSE/I will hold some focus groups with the Senior Leadership Team.
- The LMS has responded to NHSE/I Guidance on Perinatal support for Black, Asian and Minority Ethnic Women during the COVID-19 Pandemic. The BAME work to date will be presented on the Agenda.
- Board Representation from the Voluntary Sector has been sought.

#### Safer Maternity Care (SMC)

- **Safety Forum:** In a bid to ensure work in the forum is disseminated to the clinicians on the front line the forum has changed the format of the group. The last safety steering group identified work needs to take place to explore how handovers between YAS and maternity staff can be improved.
- **Saving Babies Lives (SBL):** Good progress has been made in regards to the implementation for Saving Babies Lives 2. The LMS wide theory training for the use of uterine artery dopplers took place in March and plans are underway for the one to one training to take place at the five trusts who do not perform UAD.
- **Yorkshire Ambulance Service (YAS):** The final draft of the ambulance crib cards is near completion and will be in circulation in the near future.

#### PReCePT

- The PReCePT programme in WY&H was delivering a significant improvement in uptake of Magnesium Sulphate for eligible mothers until the last quarter (COVID period).
  - Administration of Magnesium Sulphate showed a significant improvement from 2018-19
  - In 2019 it is likely that at least four babies have been protected from Cerebral Palsy as a result of the WY&H PReCePT Programme.

- The National PReCePT programme closed in March. Data reporting has moved from Trust collected data to centralised collection and is now extracted from Badgernet and reported quarterly by the Neonatal ODN.
- Q4 and Q1 data have shown a significant drop in administration – no missed case reviews have been submitted to date possible explanations could include data errors – i.e. administration of MgSO<sub>4</sub> not entered into Badgernet correctly or an increase in women presenting in advanced labour due to fear and uncertainty about attending hospital during the pandemic.
- A review of the PReCePT data since monthly reporting ceased has highlighted the following concerns:
  - Data validation – no way of cross checking data for accuracy
  - Missed case reviews – quarterly reporting means that a larger number of reviews need to be requested/submitted at once. This is an additional burden on Trusts and creates a delay in identifying any actions required for quality improvement.
- A potential solution is to re-implement the monthly PReCePT dashboard this would provide faster access to data and reduce the response time to implement actions for Quality Improvement whilst enabling the process of data validation.

### Steroids

- Issues remaining identifying a means of effectively capturing timing of steroid administration. The Y&H Clinical Network had planned a deep dive into Steroid administration this has been delayed due to COVID,
- Steroid administration will be captured on the baby SBAR – see below - allowing for ease of local audit.

### Preterm Birth Working Group

- The Preterm Birth Working Group reconvened in June with good attendance. The focus of this meeting was on forward recovery planning of the Preterm Birth Work streams. The key achievements to date are:
  - An LMS preterm birth guideline is planned for release in Autumn this was delayed due to COVID.
  - The use of Fetal Fibronectin Testing has been rolled out across the LMS with all Trusts now using this system as standard.
  - Referral pathways into Leeds Preterm Birth Clinics have been standardised and strengthened with a central email address for referral.
  - An antenatal risk assessment tool is in production to standardise both assessment and the appropriate referral pathways.
  - Development of the Baby SBAR – A Tool for Improving Perinatal Communication. Its purpose is to strengthen communication between members of the Perinatal Team at delivery and improve the accuracy of data collection and entry into Badgernet.

### Off Pathway Deliveries:

- Off pathway delivery exceptions – exception reporting changed in January 2020 to include all off pathway deliveries in Level 1 and Level 2 units. This includes:
  - Level 1: All babies <32/40 or <1000g
  - Level 2: All babies <27/40, 27/40 multiples or <801g
- The Y&H Off Pathway Delivery Review Tool has been updated in partnership with the Clinical Network, the draft is now being piloted in the WY&H LMS with SY&B and HCV to follow.
- In Q4 there were 2 off pathway deliveries in Level 2 (Local Neonatal Unit) units and 1 off pathway delivery in a Level 1 (Special Care Baby Unit)
- In Q1 there were 4 off pathway deliveries in Level 2 Units.
- Emergent themes are around effective diagnosis of labour and delay in review. These will be discussed within the September Preterm Birth Working Group and any learning/actions shared.

### ATAIN

- An LMS Workshop took place on 3<sup>rd</sup> March 2020 with the purpose of standardising criteria for avoidable and unavoidable admission to neonates to enable more meaningful data analysis, thematic analysis and shared learning.
- An ATAIN dashboard has been created to capture monthly data and local learning. This is currently out for comment with the ATAIN Champions.
- The volume of reviews required, particularly by the larger units, has been highlighted as a risk, additional work is planned to look at the screening out process for those babies that don't require a full review to see if this workload can be mitigated.

- Individual meetings with ATAIN Champions is in progress and a further meeting is planned to move the implementation of the dashboard forward.

### Choice & Personalisation

- The Choice & Personalisation Steering Group was paused until July 2020
- The LMS Webapp is currently under development - a personalised care planning (PCP) element is being added prior to its launch – this is an interim solution for the Trusts that do not have a PCP in their electronic record system. The PCP in the webapp will be owned by the woman and can be shared with her team as she chooses. Analytics are being considered - to determine how many women are utilising the PCP.
- The Perinatal Mental Health action plan continues to be developed and scoping of services and pathways has commenced. Sub – groups will be exploring an LMS guidelines for PMH, Tokophobia and birth trauma and the development of PNMH Clinical Supervision Standards
- A decision was made to not proceed with an application for a funding bid to become a Maternity Mental Health Services Early Implementer. However, the scoping work will continue to identify potential service improvements across West Yorkshire and Harrogate.
- The Postnatal Care group have worked on the development of the system wide postnatal information resource, which is nearing completion. An additional sub group has been formed for Bereavement Care- work will commence to ensure there is consistent completion of the Y&H Stillbirth and Bereavement Survey and implementation of the National Bereavement Care Pathways. The postnatal group are now reviewing visiting policies and provisions for administering contraception.
- In March 2020 36% women were booked/placed onto a continuity of carer pathway. COVID 19 has impacted on women receiving continuity due to staffing; redeployment and shielding – it has also resulted in the postponement of the launching of some teams across the LMS.
- The planned LMS evaluation of continuity of carer has been postponed due to COVID 19.
- Most teams are now utilising the LMS outcome data tool. This is starting to provide an overview of how much continuity is being received by women in addition to outcomes. Ethnicity and index of deprivation scores are reported.
- From June 2020 teams are also reporting booking data by ethnicity
- Continuity of Carer data is outlined in the Performance Report
- The LMS are awaiting the Planning Guidance/new trajectories

### Digital

#### **Maternity Data Sharing**

- All maternity systems will be interfaced with the Local Health and Care Record Exemplar (LHCRE) platform to receive and retrieve Pdf record summaries as listed below:
- Booking summary, delivery summary, discharge summary, personalised care plans, pregnancy outcome.
- The LHCRE team has produced a final report which details the findings of the technical analysis.
- Liaising with the Trust informatics teams to develop a plan to carry out the integration work.
- Work is progressing on the clinical safety case and data sharing agreements
- The interoperability work is on hold due to the delays with the NHSE/I finances.

#### **Birth Choices Website/App**

- The website/app is currently in development

As noted in the Choice & Personalisation details work continues on the development of a personalised care plan for women with in the web/app

### Maternity Voices Partnership

- The MVPs have been very busy supporting women and liaising with services during COVID 19 – many have been surveying women regarding their experience
- Most have held virtual meetings locally
- The LMS network has met informally and virtually on a couple of occasions – and will reform in September
- The MVPs continue to contribute to the development of the webapp and the personalised care plan.
- The MVP Board member is on leave and sends apologies
- The Programme Director has discussed with Commissioners/CCG's where funding is not in place for MVP's. Calderdale CCG are taking a paper to the Senior

Management Team, Bradford CCGs are having discussions about Airedale as they already support Bradford. Humber Coast & Vale LMS are discussing Harrogate with the relevant CCG – the commissioner is to hold a meeting with Alison Pedlingham. Wakefield – the maternity commissioner has sought the funding but now in the process of seeking an appropriate payment route. Kirklees commissioner is in discussion with Calderdale CCG and will discuss in Kirklees.

#### Improving Population Health and Prevention

- All Expert Groups have now closed. Members have requested to remain part of a LMS Public Health Virtual Network.
- The WY&H Steering Group officially launched the WY&H LMS Public Health Recommendations at an online conference on Tuesday 28<sup>th</sup> July 2020. There were over 100 delegates in attendance across 6 sessions. The conference was extremely successful with excellent feedback from those who participated.
- The Health Inequalities deep dive has been on hold due to the launch but will be picked up at the next Prevention Steering Group meeting 18<sup>th</sup> August 2020. It has been agreed to undertake the Health Inequalities Prevention Pathway Tool developed by the WY&H improving Population Health Programme.
- Stage 1 of the WY&H LMS co-production & community action project is almost complete and results are being analysed - to date there have been 80 submissions to the survey and an interim report on BAME insight.

#### Finance/LMS Development

- Due to COVID the funding arrangements for the LMS are unclear. All LMS spend is on hold until further notice this in line with the other transformation programmes in the WY&H Health & Care Partnership and across the country.
- A comprehensive spending plan will be developed once transformation money is known.

#### Communication and Engagement

- The WY&H LMS Communication and Engagement Strategy has been updated.
- A monthly LMS Newsletter will be sent out to key stakeholders. The first edition will commence in August 2020.

Key Next Steps	Key Risks
<ul style="list-style-type: none"> <li>• Continue to deliver the LMS Plan</li> <li>• Once transformation funding is understood a robust financial plan will be developed</li> <li>• PReCePT Deep Dive to understand the reduction in administration</li> <li>• Deferred Cord Clamping workstream to commence</li> <li>• Strengthening methods and quality of data collection:               <ul style="list-style-type: none"> <li>○ Including ethnicity in off pathway delivery and MgSO4 exception reporting</li> <li>○ Improving off pathway deliveries and MgSO4 exception reporting process through use of new proforma</li> </ul> </li> <li>• Reconsider the LMS Approach in response to the Planning Guidance</li> <li>• Implement the Public Health recommendations</li> </ul>	<ol style="list-style-type: none"> <li>1. Meeting all the trajectories due to the impact of COVID 19</li> <li>2. Keeping staff engaged due to the impact of COVID19</li> <li>3. Transformational Spend is unknown</li> <li>4. Ethnicity Data needs strengthening</li> <li>5. MVP co-production is potentially at risk due to the busy lives of the MVPs</li> </ol>