

Work Programme 2016/17

Introduction

The Staffordshire, Shropshire & Black Country Newborn and Maternity Network (SSBCNMN) is one of 11 neonatal operational delivery networks in England. The SSBCNMN consists of the Neonatal and Maternity Services provided by the following five NHS Trusts:

- Royal Wolverhampton Hospital NHS Trust
- University Hospitals of North Midlands NHS Trust
- Shrewsbury and Telford Hospital NHS Trust
- Walsall Healthcare NHS Trust
- Dudley Foundation Hospital NHS Trust

Operational Delivery Networks will:

- Ensure effective clinical flows through the provider system through clinical collaboration for networked provision of services.
- Take a whole system collaborative provision approach to ensuring the delivery of safe and effective services across the patient pathway, adding value for all its stakeholders.
- Improve cross-organisational multi-professional clinical engagement and patient/carer engagement to improve pathways of care.
- Enable the development of consistent provider guidance and improved service standards, ensuring a consistent patient and family experience.
- Focus on quality and effectiveness through facilitation of comparative benchmarking and auditing of services, with implementation of required improvements.
- Fulfil a key role in assuring providers and commissioners of all aspects of quality as well as coordinating provider resources to secure the best outcomes for patients across wide geographic areas.
- Support capacity planning and activity monitoring with collaborative forecasting of demand, and matching of demand and supply.

In addition to the specific 2016/17 work programme identified on the next page the SSBCNMN undertakes the following activities;

Meets annually with the neonatal and maternity services in each Trust to discuss Trust specific issues in order to identify and provide appropriate network support.

Monitors activity, outcomes, benchmarking neonatal service performance in NNAP, adherence to care pathways and parent's experiences of neonatal services and reports these quarterly along with shared learning from serious clinical incidents within each Trust and the WMNTS to the network board.

Organises an annual audit competition to share learning across the network from neonatal and maternity clinical audits.

Reviews and updates the network collections of neonatal and obstetric clinical guidelines every two years.

Facilitate an annual network neonatal nurse foundation programme quality assured through Keele University and co-ordinate an annual network training and education programme focussed on meeting the needs of multi-disciplinary staff in neonatal and maternity services.

Organises an annual joint Perinatal Mortality Education event with SWMMNN and an Annual Midlands and East Perinatal Conference with the other neonatal ODNs.

SSBCNMN Work programme 2016/17

	Work stream	Action Plan	Lead(s)	Timescale	Engagement
1.	Capacity & Demand	<p>Participate in the West Midlands Neonatal Service Review to ensure capacity and demand issues in SSBCNMN are addressed</p> <p>Review the Report of the National Maternity Service Review with Providers and the SCN to identify developments required in SSBCNMN</p> <p>Embed the Preterm Premature Rupture of Membranes Project into normal practice for Women booked at Walsall at risk of delivering below 28 weeks gestation.</p> <p>Develop the Preterm Premature Rupture of Membranes (PPROM) project to include Women booked at Dudley and Telford at risk of delivering below 27 weeks gestation.</p> <p>Support the re-negotiation of neonatal surgical contracts for babies from SSBCNMN with Alder Hey Children's NHS Foundation Trust to include transport.</p>	<p>Ruth Moore & Babu Kumararatne</p> <p>Adam Gornall</p> <p>Adam Gornall & Ruth Moore</p> <p>Adam Gornall & Ruth Moore</p> <p>Ruth Moore</p>	<p>Apr 2016 – Mar- 2017</p> <p>Apr 2016 – Mar 2017</p> <p>Apr 2016</p> <p>Mar 2017</p> <p>Oct 2017</p>	<p>Provider units WMNTS Area team WM Maternity Clinical Network (Previously SCN) Other neonatal ODNs NHS England</p>
2.	Clinical Governance, Quality & Risk	<p>Review Trust level 2013 Perinatal Mortality Reports to identify any cross cutting themes to improve mortality rates in SSBCNMN</p> <p>Review SSBCNMN Perinatal Mortality in 2014 MBRRACE-UK Report due to be published 17 May 2016 and Review SSBCNMN SMR in 2013 and 2014 National Neonatal Mortality Report (NDAU Autumn 2015)</p> <p>Support the development of external scrutiny in each Trust's perinatal mortality review process</p> <p>Develop a neonatal service peer review process with SWMMNN</p> <p>Develop fetal medicine surgical care pathways</p>	<p>Babu Kumararatne Adam Gornall</p> <p>Ruth Moore</p> <p>Adam Gornall</p>	<p>May 2016</p> <p>August 2016</p> <p>Nov 2016</p> <p>Oct 2016</p> <p>Dec 2016</p>	<p>MBRRACE-UK NDAU Provider units WM Maternity Clinical Network (Previously SCN)</p> <p>SWMMNN Provider Units NHS England</p>

		<p>Compare and develop agreed maternity network dashboard including clinical indicators</p> <p>Review recommendations for SSBCNMN from the WMQRS Strategic Review of care of Newborn Babies who may need Surgery and develop appropriate action plan</p>	<p>Adam Gornall</p> <p>Ruth Moore</p>	<p>Dec 2016</p> <p>Dec 2016</p>	
3.	Parent, Carer & Public Participation	<p>Finalise and publish the Network Information Leaflet for Pregnant Women</p> <p>Facilitate SSBCNMN PPI participation in the West Midlands Neonatal Service Review</p> <p>Facilitate SSBCNMN PPI participation in the review and update of the fourth edition of the network obstetric guidelines due to be published in 2017</p>	<p>Ruth Moore & Adam Gornall</p> <p>Sarah Carnwell</p> <p>Sarah Carnwell</p>	<p>June 2016</p> <p>Apr 2016 – Mar 2017</p> <p>May 2016</p>	<p>Provider units</p> <p>PPI reps</p> <p>Provider units</p> <p>WM Maternity Clinical Network</p> <p>PPI reps</p>
4.	ODN Structure	<p>Embed new roles in network structure to facilitate delivery of the network objectives/priorities in 2016/17 (Network Educator, Quality Improvement Lead, Data Analyst -1 year fixed term post)</p> <p>Develop lead obstetrician & lead clinician succession plan process for board approval</p> <p>Participate in the West Midlands Neonatal Service Review of ODN boundaries, structure and functions</p>	<p>Ruth Moore</p> <p>Ruth Moore</p> <p>Ruth Moore, Babu Kumararatne & Adam Gornall</p>	<p>Apr – Oct 2016</p> <p>June 2016</p> <p>Apr 2016 – Mar 2017</p>	<p>Provider units</p> <p>WMNTS</p> <p>Area team</p> <p>WM Maternity Clinical Network (Previously SCN)</p> <p>Host organisation (UHNM)</p> <p>SWMMNN</p>