

The National Teaching PCT Conference

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Focus on the Future

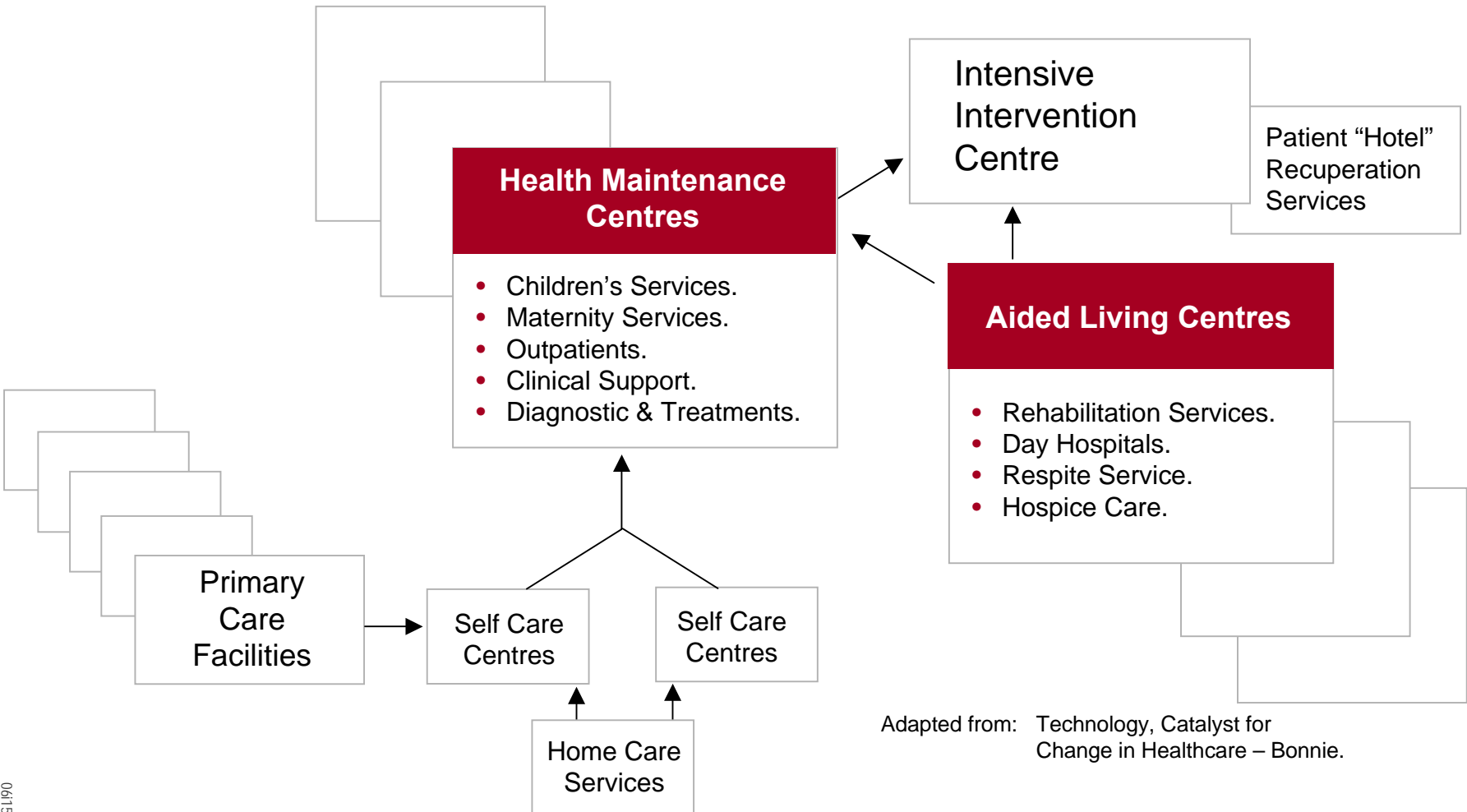
— The Wheel Turns —

- The White Paper and community-based “devolved self-care”.
- Developing Commissioning Authorities, strategic investment planning and clinical performance management.
- Developing the “3rd sector” and a plurality of providers within the proposed new legal and regulatory framework.
- The emerging regional structure and processes to support financial controls and cash flow management.
- The in-year pressures and the consequent management agenda.

The Shape of Things to Come The Hospital of the Future

(Rawlinson Kelly Whittlestone)

Devolved Self-Care Model



Adapted from: Technology, Catalyst for Change in Healthcare – Bonnie.

The White Paper Reforming Health & Social Care

(Our Healthier Nation; Choosing Health; Independence, Well-being & Choice)

- Practice Based Commissioning & Contestability in Primary Care.
- Children's & Older People's Services.
- Prevention, Inclusion, Inequalities.
- Medical Science, Assistive Technology, Pharmaceutical Advances.
- Personalised Services & Citizens' "Voice".

The White Paper Reforming Health & Social Care

Better Prevention Services & Earlier Intervention

- Local Health and Social Care Joint Commissioning & working (new planning & financial standing orders).
- Local support for mental health and emotional well-being (mobilise disability/benefits).
- Local support for a Fitter Britain by 2012 (“friendly hoppers” – fat police).
- Move to direct and co-payments (Ladyman).
- “Expert Patient” Programme and Assistive Technologies Programme (new Agency).

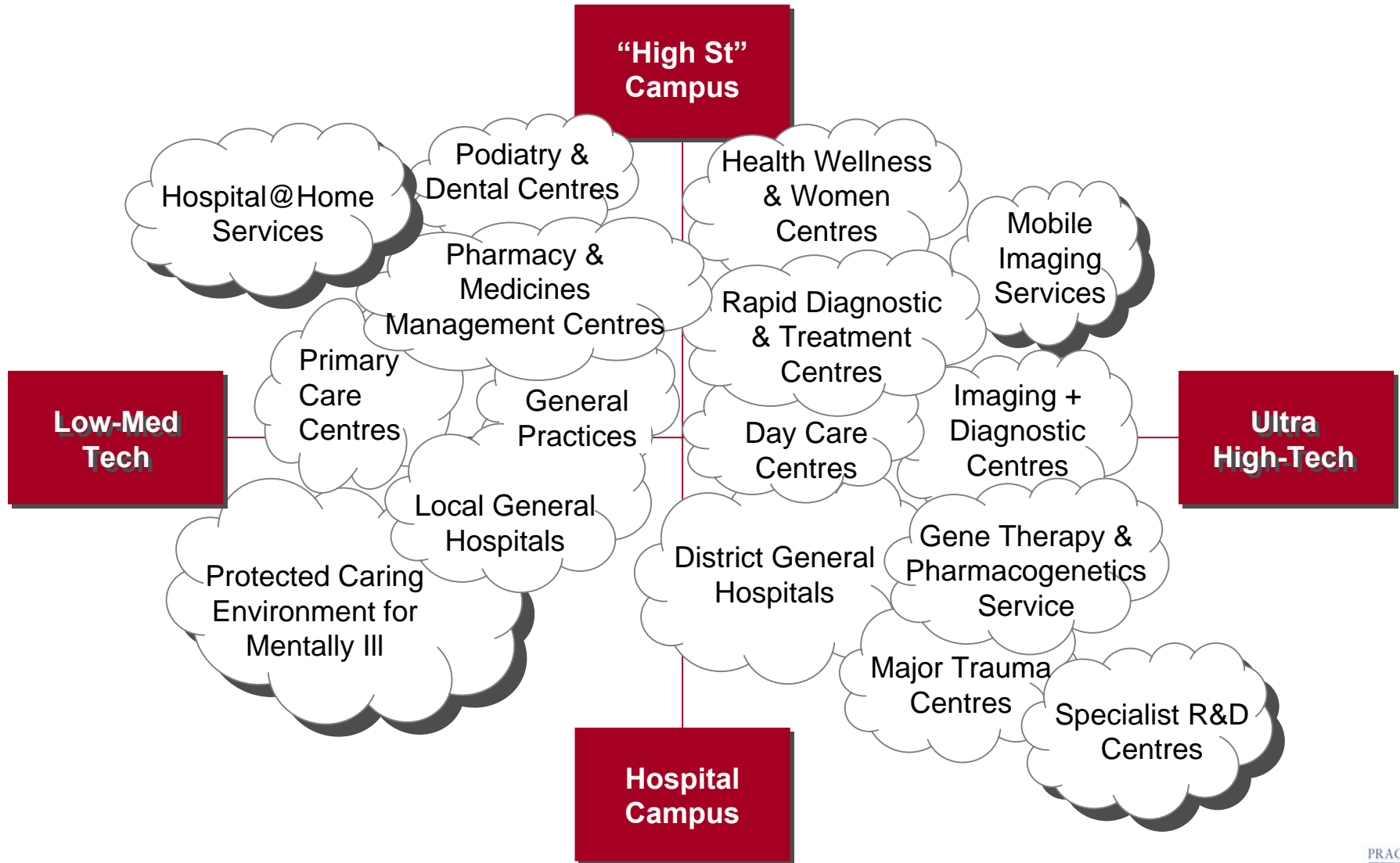
The White Paper

Reforming Health & Social Care

Shifting Resources to Prevention & Outside Hospitals and in the Home to reduce Emergency Bed Days.

- Dermatology, ENT, medicine, surgery, orthopaedics, urology & gynaecology → new generation of Community hospitals and facilities with strong ties to social care.
- Open up Primary Care provision in under-doctored areas by national procurement of new capacity with contracts awarded by local commissioners.
- Remove barriers to entry for the “third sector” as service providers for primary care.
 - Consequences for acute service providers esp. DGHs.
 - Consequences for staffing & regulated workforce.

The Regulated Market & Payment by Results



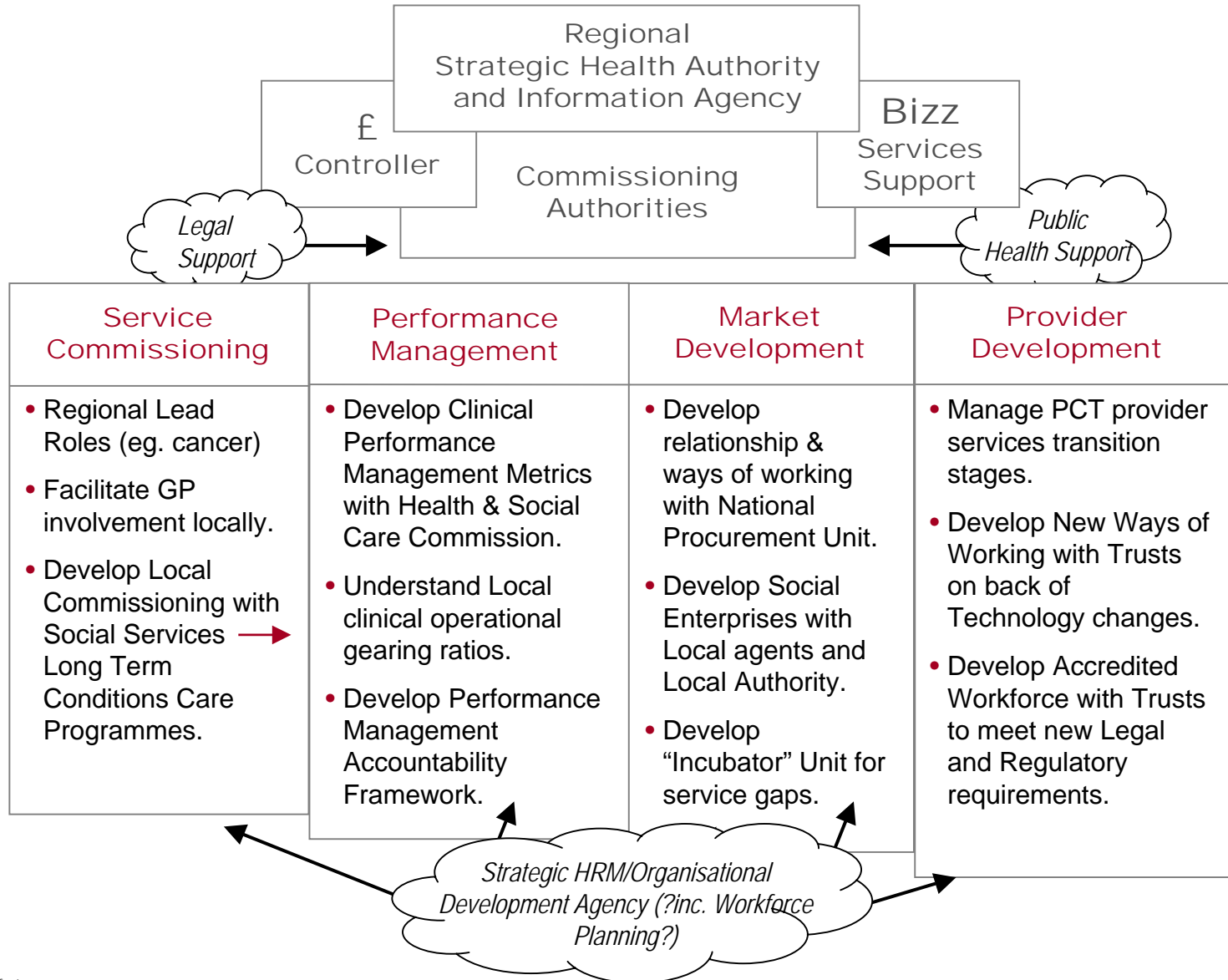
Commissioning & Performance Management

Strategic Development Agenda

- Merge Strategic Health Authorities and Primary Care Trusts.
- Extract Commissioning, Performance Management & Financial Control sections.
- Build-up economies of scale commissioning capacity & capability.
- Evaluate options for community services' direct labour organisations.
- Develop the “market” and providers at arms-length.

Commissioning and Performance Management

Work Programmes 2006/7 – 2009/10



Commissioning & Performance Management

Management Issues

- Financial Governance, Accountability and Financial Flows.
- Performance Management Processes, Metrics and Clinical Gearing.
- Strategic Investment Planning – clinical rationing, capital planning and cost-benefit estimations.
- Financial governance, accountability and financial flows in multi-agency partnerships eg. Mental Health Services.
- Working with Inspectors to use commissioning to underpin change eg. Cornwall's L.D. Inquiry, NWP's Maternity Services Inquiry, SW London's MH Homicide Inquiries.

Developing Health & Social Care Providers

- Public Foundation Trusts eg. Royal Devon & Exeter Hospitals.
- Private Sector eg. Clinovia & Baxter's Home Care Services & Boots.
- Charities eg. Marie Curie Nursing Services and Dr. Barnado's.
- Partnerships eg. Dr. Cameron and Dr. Finlay's Practice.
- Social Enterprises (Mutuals, Cooperatives & Community Interest Companies) eg. Greenwich Leisure & Daily Bread.

Social Enterprises

(The Labour Party Manifesto, May 2005)

We believe that enterprises in the mutual and cooperative sector have an important role to play in the provision of local services, from health to education, from leisure to care of the vulnerable ... Its potential for service delivery should be considered on equal terms.

We have introduced a new legal form – the Community Interest Company (CICs) and want to support new enterprises. A major stimulus to this sector, central government and local authorities will work with these “Social enterprises” where ever possible. Where ever services can be provided by mutuals, cooperatives or CICs to the required standard of quality and Value For Money, they should be positively encouraged to develop and be included in procurement policies.

Developing Health & Social Care Providers

The Forces for Change

- The post-Shipman Review: “Good Doctors, Safer Patients” and complementary proposals for other professional and support staff.
- Knowledge Management, Organisational Learning and employers’ duties.
- Technology changes to support new ways of working.
- Corporate Manslaughter legislation and locating the “controlling mind” within Trust Boards.
- Local Government changes and stimulating Social Enterprises to provide local health and social care.

Good Doctors, Safer Patients

The Proposals

- Merge undergraduate and postgraduate curriculum control under new super “P”METB.
- New state registration requirements and registrar’s office to manage a partialled register.
- Employers’ duties and responsibilities in managing doctors’ cyclical accreditation requirements and poor performance.
- Assessment Centres and the role of GMC “affiliates” and Royal Colleges.
- Implications for the Deanery and Trusts’ in-year pressures.

New Ways of Working and Technology Changes

Trial & Post-Trial Stages

- Gene Therapy and New Techniques.
- Robotics and Automation (EPS+ETP).
- Informatics & Information Sets.
- New Drugs and Therapeutics.
- New Modalities and Fail-Safe Systems.

Professional Accreditation and Validation

Post-Shipman Review-December 2005

- What does “fitness to practice” mean?
- How do you assess “competence”?
- What is the correct periodicity?
- What is the future of professional bodies?
- Where does Professor Kennedy’s Health & Social Care Commission Fit?

Professional Accreditation and Validation

Fitness to Practice



The Teaching PCTs' Development Agenda

- What is the role of PCTs in developing professional commissioning practices?
- Where does Practice-based Commissioning fit?
- What is the required underpinning infrastructure of administration and information flows to support commissioning?
- What is the role of PCTs in developing Community-based health and social care services?
- How should the Assessment Centres for GPs and staff be set up?